

**HCAD 5383: Health Care Institutional Management**  
**Articles for Presentations**

- 1) Greenwald, L., Cromwell, J., Adamache, W. "Specialty versus Community Hospitals: Referrals, Quality and Community Benefits." *Health Affairs*, 25(1), 106-118, 2006.
- 2) Laws, M, Scott, M.K. "The Emergence Of Retail-Based Clinics In The United States: Early Observations" *Health Affairs*, 27(5), September/October 2008.
- 3) Griffith, J. R. "Finding the Frontier of Hospital Management." *Journal of Healthcare Management*, 54(1), January/February 2009.
- 4) Kaissi, A.A., Begun, J.A. "Strategic Planning Processes and Hospital Financial Performance". *Journal of Healthcare Management*, 53(3), May/June 2008.
- 5) Cunningham, P.J., Bazzoli, G.J., Katz, A. "Caught in the Competitive Crossfire: Safety-net Providers Balance margin and Mission in a Profit-Driven Health Care Market." *Health Affairs*, 27(5), w374-w382, 2008.
- 6) Jha, A.K. et al. "Measuring Efficiency: The Association of Hospital Costs and Quality of Care." *Health Affairs*, 28(3), May/June 2009.
- 7) Damberg, C.L., et al. "Taking Stock of Pay-For-Performance: A Candid Assessment from the Front Lines." *Health Affairs*, 28(2), March/April 2009.
- 8) Webster, T.R., Currie, L., Berg, D., et al. "Organizational Resiliency: How Top-Performing Hospitals Respond to Setbacks in Improving Quality of Cardiac Care." *Journal of Healthcare Management*, 53(3), May/June 2008.
- 9) Parchman, M., Kaissi, A.A. "Are Elements of the Chronic Care Model Associated with Cardiovascular Risk Factor Control in Type 2 Diabetes?" *Joint Commission Journal on Quality and Patient Safety*, 35(3), March 2009.
- 10) Jiang, H.J., et al. "Board Oversight of Quality: Any Differences in Process of Care and Mortality." *Journal of Healthcare Management*, 54(1), January/February 2009.
- 11) Coffman, J. Rundall, T.G. "The Impact of Hospitalists on the Cost and Quality of Inpatient Care in the United States: A Research Synthesis." *Medical Care Research and Review*, 62(4), 379-406, 2005.
- 12) Swiggart, W.H. et al. "A Plan for Identification, Treatment, and Remediation of Disruptive Behaviors in Physicians", *Frontiers of Health Services Management*, 25(4), 2009.
- 13) Jones, C., Havens, D.S., Thompson, P. "Chief Nursing Officer Retention and turnover: A Crisis Brewing? Results of a National Survey." *Journal of Healthcare Management*, 53(2), March/April 2008.